2011 Military Health System Conference

Behavioral Health in the Patient Centered Medical Home: Meeting the Quadruple Aim

Part 1

The Quadruple Aim: Working Together, Achieving Success
Charles C. Engel, MD, MPH, COL, MC, USA
January 24, 2011







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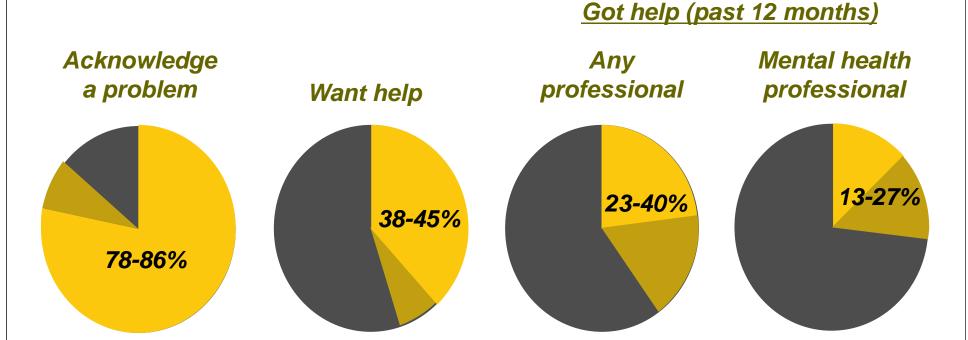
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Report Documentation Page

Form Approved OMB No. 0704-0188

Why Primary Care? A Gap Between Needs & Services

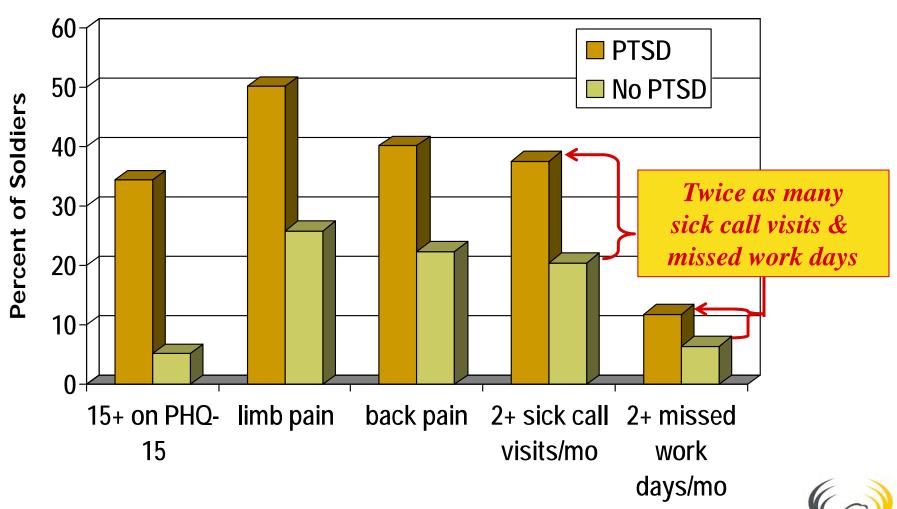
Among the 20% of Soldiers with moderate to severe disorder after OIF deployment...



Hoge CW, et al. N Engl J Med. 2004;351:13-22.

Potential for Offset: Service Use & Missed Work

2,863 Iraq War returnees one-year post-deployment



Primary Care...

Where Soldiers Get Their Care



- Mean primary care use is 3.4 visits per year
- 88-94% have one or more visits per year
- Primary care approach to mental health is an opportunity to...
 - Reduce stigma & barriers
 - Intervene early
 - Reduce unmet needs
 - Reduce unnecessary service use

Primary Care Intervention is Evidence-Based



Randomized trials offer sound evidence that systems-level approaches benefit...

- Depression (e.g., IMPACT Trial BMJ 2006)
- Suicidal ideation & depression (Bruce et al, JAMA 2004)
- Depression and physical illness (e.g., Lin et al, JAMA, 2003)
- PTSD and physical injury (Zatzick, AGP, 2004)
- Panic disorder (e.g., Roy-Byrne et al, AGP 2005)
- Somatic symptoms (e.g., Smith et al, AGP 1995)
- Health anxiety (e.g., Barsky et al, JAMA 2004)
- Substance dependence (e.g., O'Connor et al. Am J Med. 1998)
- Dementia (e.g., Callahan et al, JAMA 2006)

RESPECT-Mil

Re-Engineering Systems of Primary Care Treatment in the Military

Defense Centers of Excellence for Psychological Health & TBI
Office of The Surgeon General, Army
Deployment Health Clinical Center
Uniformed Services University
3CM®

COLORADO SPRINGS, CO

5-7 OCTOBER 2010

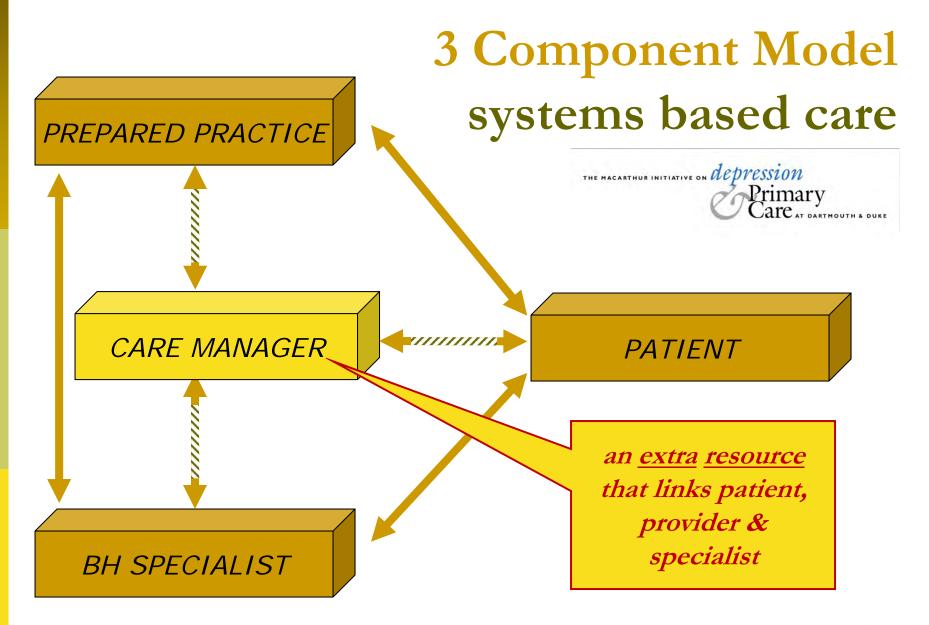








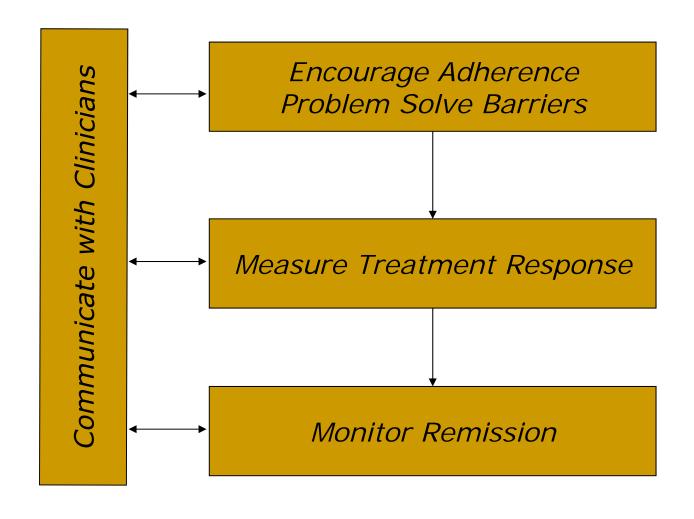






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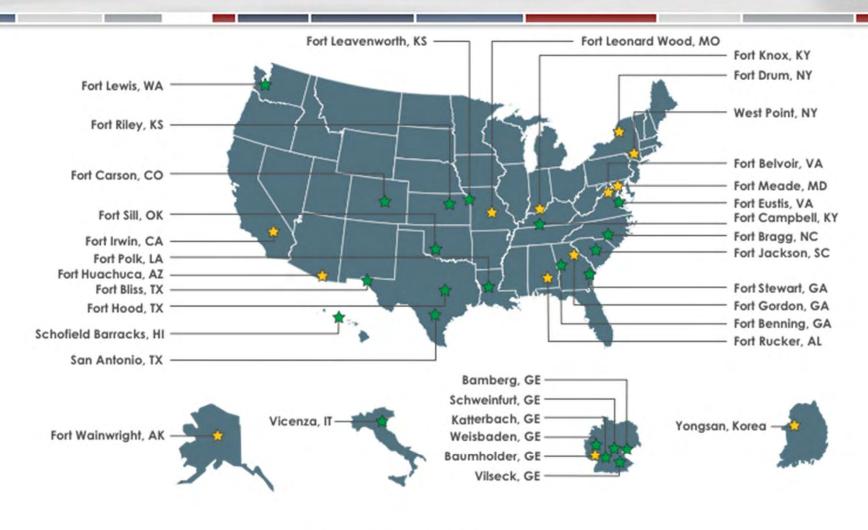
Care Facilitator Functions





RESPECT-Mil Worldwide Sites







Fully Implemented Sites



Partially Implemented Sites

Levels of Implementation



- Micro: Clinic level implementation
- Meso: Site level implementation (R-SIT)
- Macro: Program level implementation (R-MIT)

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Micro- or Clinic-level



- Brief PTSD & depression screening (all visits)
- Pre-clinician diagnostic aid
- Patient education materials
- Psychosocial options
- Care Facilitator assisted follow-up option
- Aggressive facilitator outreach & monitoring
- Web-based care facilitation system
- "Just-in-time" treatment adjustment
- Weekly BH Champion review of facilitator caseload

Micro- or Clinic-level



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For use of this form, see MEDCOM Circular 40-20; The Surgeon General is the proponent.

4. Tried hard not to think about it or went out of your way to avoid situations that remind you of it?

5. Were constantly on guard, watchful, or easily startled?

Felt numb or detached from others, activities, or your surroundings?

TODAY'S DATE:	
	- 1

Yes | No

The Army Surgeon General mandates that all Soldiers routinely receive the following primary health care screen.

FOR OFFICIAL USE ONLY

PATIENT'S HEALTH QUESTIONNAIRE (Additional Comments):

Provider please reference section and question number when entering additional comments from patient.

Please sign and date entry.

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PTSD Instrument (PCI

PCL

Below is a list of problems and complaints that persons sometimes have in response to stressful life experiences. Please read each question carefully circle the number in the box which indicates how much you have been bothered by that problem in the last month. Please answer all 19 questions.

	No.	Response:	Not at all	A little bit	Moderately	Quite a bit	Extremely	
ONE	1	Repeated, disturbing memories, thoughts, or images of a stressful experience from the past?	0	1	2	3	4	
	_	Repeated, disturbing dreams of a stressful experience from the past?	0	1	2	3	4	
		Suddenly acting or feeling as if a stressful experience were happening again (as if you were reliving it)?	0	1	2	3	4	
	4	Feeling very upset when something reminded you of a stressful experience from the past?	0	1	2	3	4	
	5	Having physical reactions (e.g., heart pounding, trouble breathing, or sweating) when something reminded you of a stressful experience from the past?	0	1	2	3	4	
THREE	6	Avoid thinking about or talking about a stressful experience from the past or avoid having feelings related to it?	0	1	2	3	4	
	7	Avoid activities or situations because they remind you of a stressful experience from the past?	0	1	2	3	4	
	8	Trouble remembering important parts of a stressful experience from the past?	0	1	2	3	4	
	9	Loss of interest in things that you used to enjoy?	0	1	2	3	4	
	10	Feeling distant or cut off from other people?	0	1	2	3	4	
	11	Feeling emotionally numb or being unable to have loving feelings for those close to you?	0	1	2	3	4	
	12	Feeling as if your future will somehow be cut short?	0	1	2	3	4	
TWO	13	Trouble falling or staying asleep?	0	1	2	3	4	
	14	Feeling irritable or having angry outbursts?	0	1	2	3	4	
	15	Having difficulty concentrating?	0	1	2	3	4	
	16	Being "super alert" or watchful on guard?	0	1	2	3	4	
	17	Feeling jumpy or easily startled?	0	1	2	3	4	
		For Primary Care Provider - Subtotal						
The state of the s	18	care of things at home, or get along with other	Total = blems, how difficult have these problems made it for you to do your work, take h other people? iomewhat difficultExtremely difficult					
	19	During the last 2 weeks have you had thoughts that you would be better off dead, or of hurting yourself in some way?YesNo If "Yes", how often?Several daysMore than half the daysAlmost everyday						



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Participant Education & Self-Management Materials

HOW CAN YOU IMPROVE YOUR SLEEP?

Sleep problems are common for those with PTSD. Changing your sleep pattern can take at least six to eight weeks.

Here are some areas where you may improve your sleep.

Avoid Caffeine: Caffeine is a stimulant found in items such as coffee, teg, sods, and chocolate, as well as in many over-the-counter medications. Those with insomnia are often sensitive to mild stimulants, and should avoid caffeine six to eight hours before bedtime. You may want to consider a trial period of avoiding caffeine altogether.

Avoid Nicotine: Some smokers claim smoking helps them to relax, but nicotine is actually a stimulant. Relaxing effects may occur when nicotine first enters the system, but as it builds up, it produces an effect similar to caffeine. Avoid smoking, dipping, or chewing tobacco before bedtime, and don't smoke to get yourself back to sleep.

Avoid Alcohol: Alcohol is a depressant. While it might help you fall asleep, as alcohol is metabolized, your sleep can become more disturbed and fragmented. Avoid alcohol after dinner, and limit its use to small or moderate quantities.

Cautiously Use Sleeping Pills: Sleep medications are effective only temporarily. If taken regularly, they lose effectiveness in about two to four weeks. Over time, sleeping pills may make sleep problems worse. or lead to an insomnia "rebound." Many people, after long-term use of sleeping pills, mistakenly conclude that they need them to sleep



Participant Brochure

SSECTIONS

of Primary Care Treatment in the Military)



NOT ALL WOUNDS ARE VISIBLE

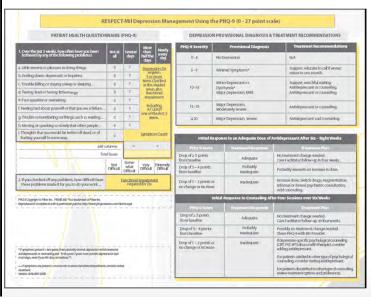
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sace pristor pristo luncal For many pumple, the changes that come with dispression or PTSO can lead to analogy. These physical instaution conflicted to mental relaxation, practice or banking in another way. Thy deep broadling, taking a warre bath, or just

chej mat week, filip actice physical a baseline at least times, for at least minutes each time. (Bernember to make your goal easy and masonable.)

SELF-MANAGEMENT WORKSHEET Be sure to make time to concentrate on your bank physical needs. One example is walking for a certain length of time each day. 5. Simple grafs and small steps. Shaze to feel occretal and when early donated, form problem in stage to the determination when pure the present of the carbon but the determination can be deleted, but others can't, it can be the total can't but the can't but the deleted of the but the can't smaller emisland then take one small step at a time. Geo yourself coeff for each step you accomplish. Destinated you may not feel as methoded or happy as you used to The problem commit to schedulings the activity touch as a favori a flow tithors a week. 9m3: (Nemember to make your goal both easy and reasonable.) Est natificious, balanced meals ts easy to avail contact with purple when you've feeling drives. But, it's times The are what you wat. Many people find that when they out more outsideux, trais out invote, they not only find the tray physically, they find before smothers by and meets by also. His these that you need the support of thiosels and tamily. If you can, explain to them what you are experiencing. If you don't had combine the talking about it, thurball right, but and no them to be with you, may be during one an activity. to a good first step. Couggestions include: reverting a flood for coffee, going shapping with a friend, playing cach on taking a walk with a melghibor, working with your species in the garde or - anything that is usual and explayable.) During the next week, I will improve me diet be Example: "Zrine befine." Ext at least the fluits and regardales a day.) During the rest week, fill make contact at least _____times with Avoid of principle alcabol ass. Alcohol is a dispessant and can add to feeling down and alone, it can also intention with the help you may colve from antidepartuant modification finding a quiet, combinately, praceful plans. Say combining things to you suit will restrict my alcohol intake to no many than

Goals & Self-Management Worksheet



Provider "Fast Facts"

Micro- or Clinic-level



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DESTRESS-PC



- DElivery of
- Self-
- TRaining &
- Education for
- Stressful
- Situations –
- Primary Care version

Web-based, nurse assisted, CBT-based PTSD self-training

Article

A Randomized, Controlled Proof-of-Concept Trial of an Internet-Based, Therapist-Assisted Self-Management Treatment for Posttraumatic Stress Disorder

Brett T. Litz, Ph.D. Charles C. Engel, M.D., M.P.H. Richard Bryant, Ph.D. Anthony Papa, Ph.D.

Objective: The authors report an 8- intent-to-treat group, self-management week, randomized, controlled proof-of-Internet-based, self-management cognitive behavior therapy versus Internetbased supportive counseling for posttraumatic stress disorder (PTSD).

Method: Service members with PTSD from the attack on the Pentagon on September 11th or the Iraq War were randomly assigned to self-management cognitive behavior therapy (N=24) or supportive counseling (N=21).

Results: The dropout rate was similar to regular cognitive behavior therapy (30%) and unrelated to treatment arm. In the

cognitive behavior therapy led to sharper concept trial of a new therapist-assisted, declines in daily log-on ratings of PTSD symptoms and global depression. In the completer group, self-management cognitive behavior therapy led to greater reductions in PTSD, depression, and anxiety scores at 6 months. One-third of those who completed self-management cognitive behavior therapy achieved high-end state functioning at 6 months.

> Conclusions: Self-management cognitive behavior therapy may be a way of delivering effective treatment to large numbers with unmet needs and barriers to

> > (Am J Psychiatry 2007; 164:1-8)



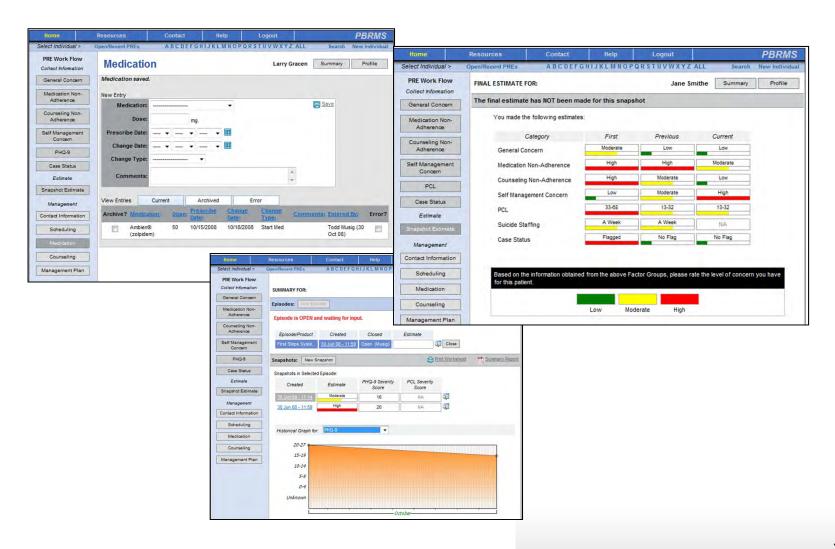
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FIRST-STEPS

Web-based Care-Manager Support & Reporting System



Micro- or Clinic-level



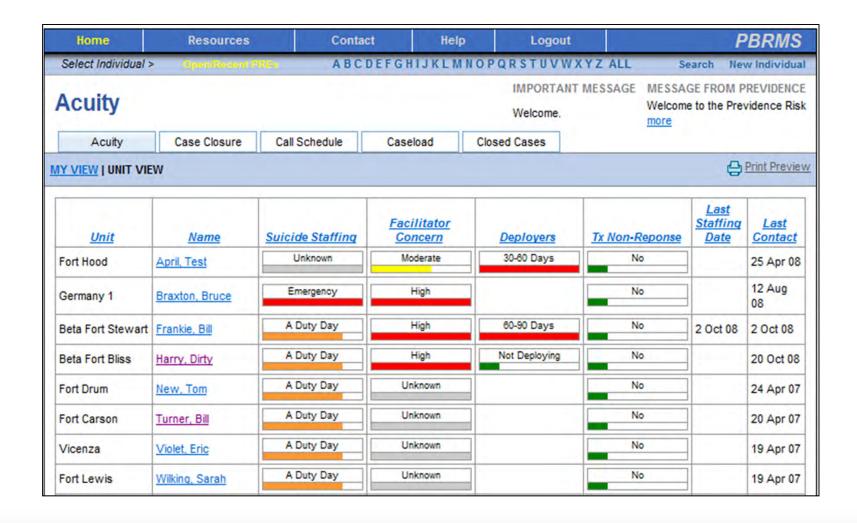
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FIRST-STEPS



Improves Efficiency, Accountability & Effectiveness of Facilitator Staffing



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Macro- or Program-level



RESPECT-Mil Implementation Team (R-MIT):

- Monitors program implementation, fidelity, outcomes
- Trains & consults with R-SiTs
- Develops & disseminates education modules and tools
- Pilots & evaluates new components
- Performs site visits & site calls

Meso- or Site-level



- RESPECT-Mil Site Team (R-SIT)
- Primary Care Champion
 Monitors local program & process
- Behavioral Health Champion
 Monitors facilitator caseloads
- Facilitator
 RN, 1 per 6K in eligible population
- Administrative assistant
 1 per 10K in eligible population



Web-Based PTSD & Depression Training for Primary Care Providers*

http://127.0.0.1:4001 - Synaptis - Microsoft Internet Explore

Evaluation of Suicide Risk

 Have these symptoms/ feelings we've been talking about led you to believe that you would be better off dead?

NO 🗆

Whenever the first part of question 19 is checked

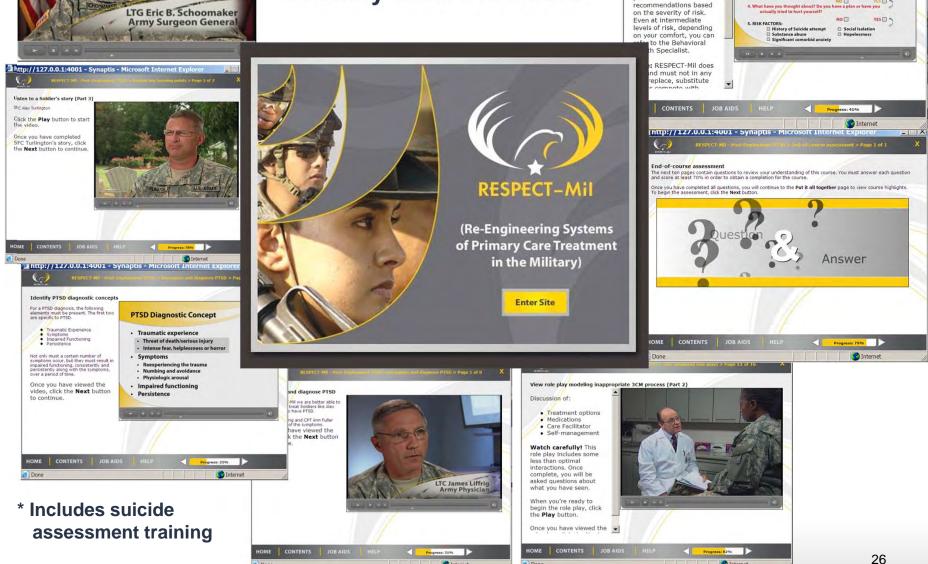
"yes", you must follow this up with additional

evaluation tool guides you

questioning. The suicide

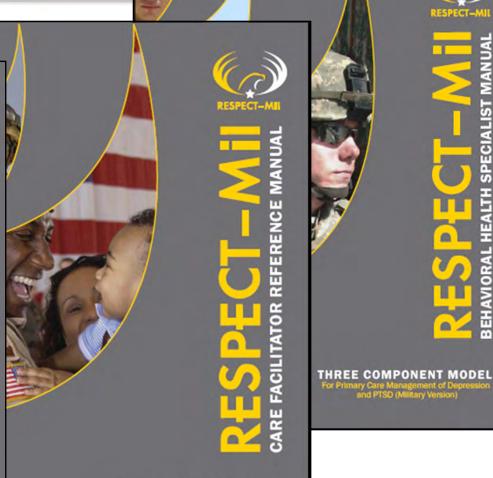
as you talk with the

Soldier and evaluate suicidality. The table provides

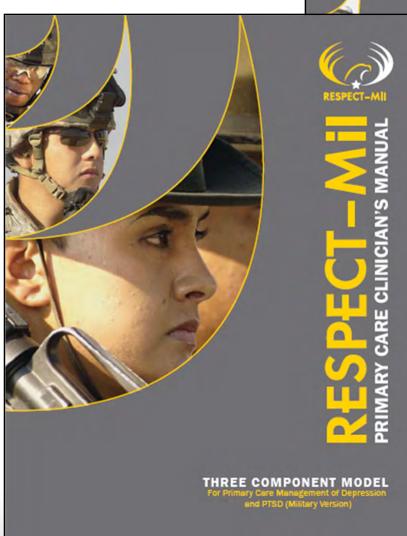


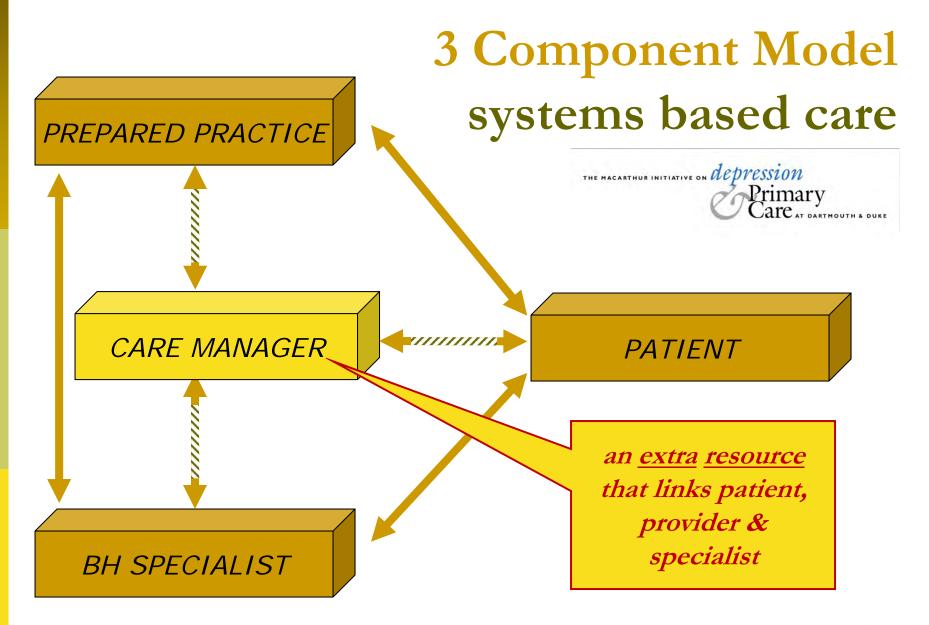
RESPECT-Mil

Provider Manuals



THREE COMPONENT MODEL
For Primary Care Management of Depression
and PTSD (Military Version)

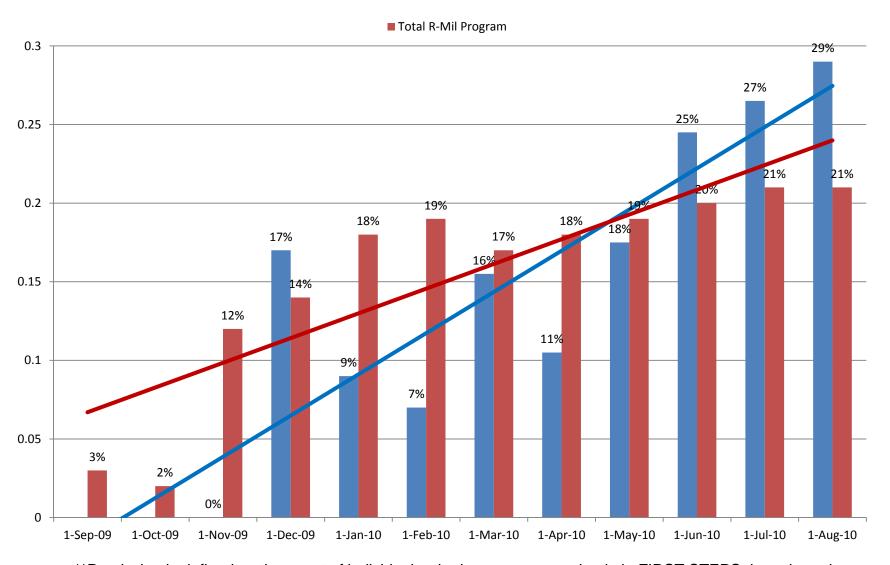






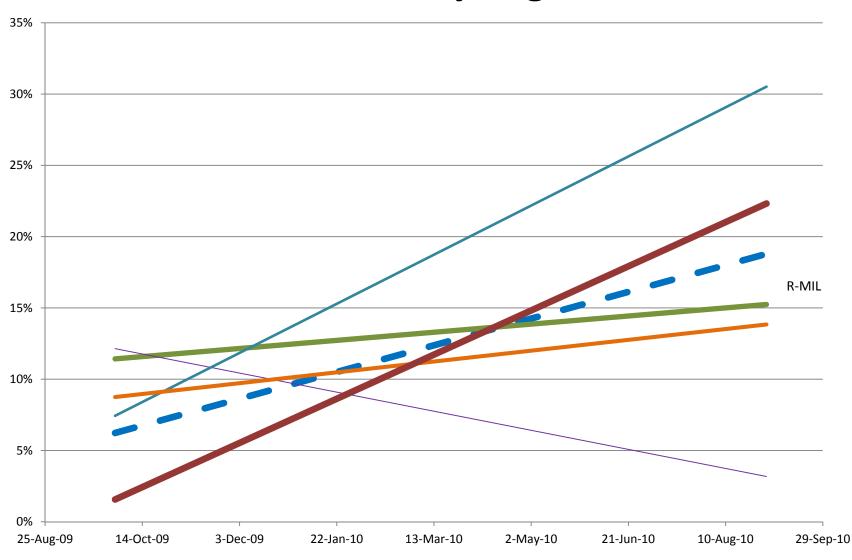
Real-time Aggregate Data Reports

Region PTSD Remission Trend



^{**}Remission is defined as the count of individuals who have an open episode in FIRST STEPS, have been in the system 8 weeks or more, and have a PCL score of 10 or less.

Real-time Aggregate Data Reports PTSD Remission Trends by Region



RESPECT-Mil

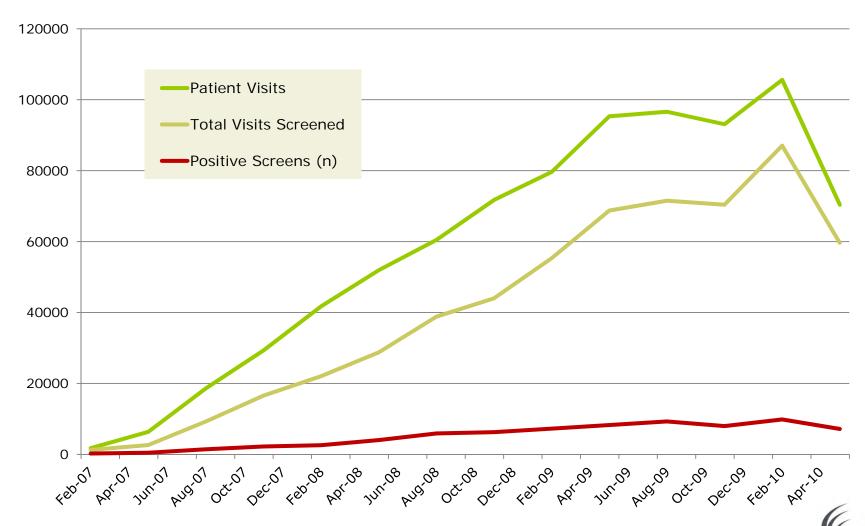
Implementation Results



- 55 clinics now implementing (95 projected)
- 84% of visits screened (versus 2-5% in non-RESPECT-Mil teaching clinic)
- 13% of all screened visits are positive
- 48% of positive screens result in a diagnosis of 'depression' or 'possible PTSD'

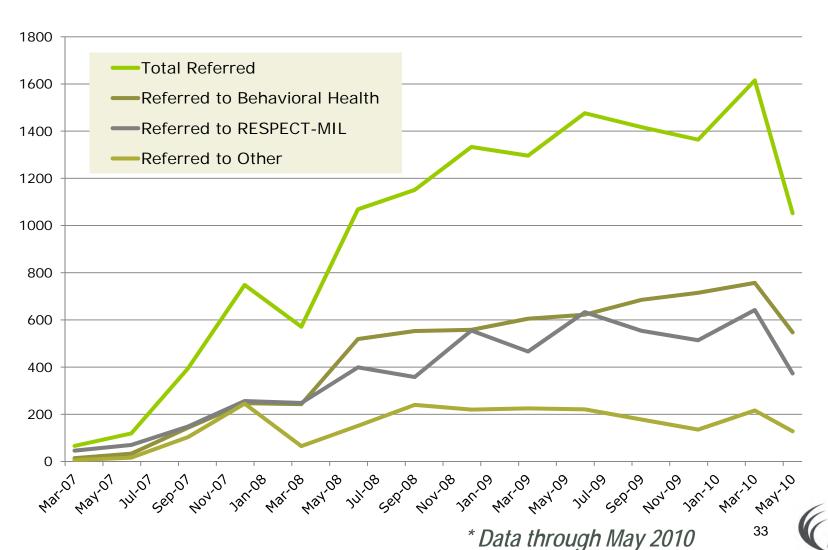
RESPECT-Mil Screening Visits

Consistently Rising Rate of Program Implementation



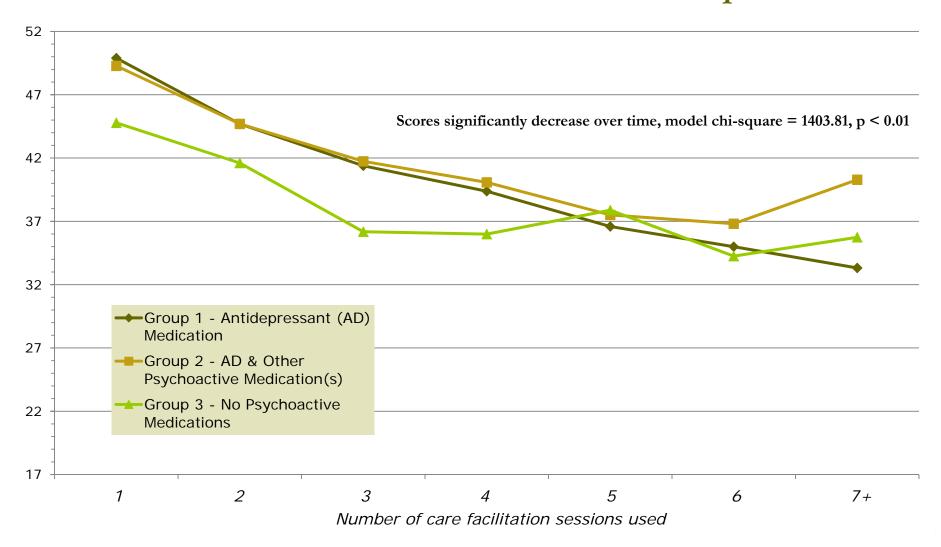
Referrals for Enhanced BH Services

Referrals for Facilitation Nearly as High as to Specialist



Care Facilitation & PTSD Severity (PCL-C)

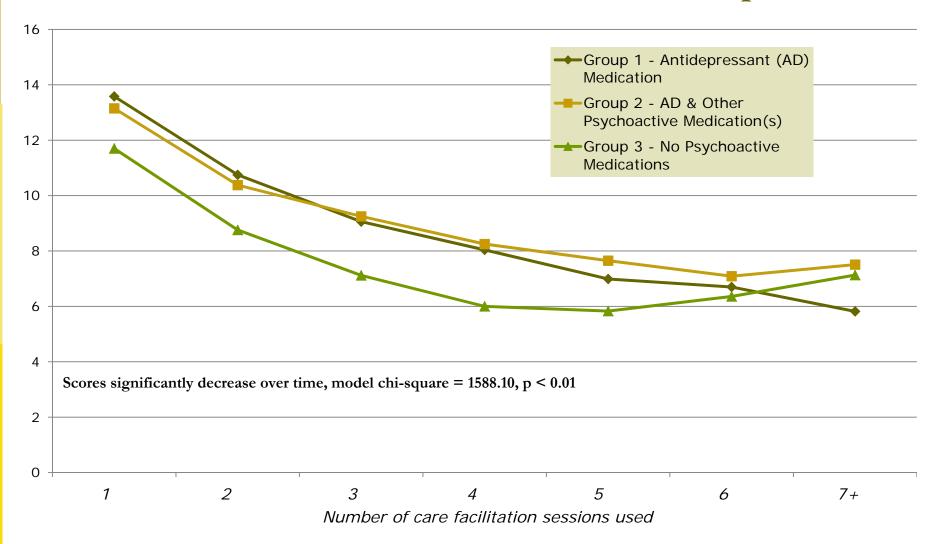
Number of facilitator visits associated with improvement



^{*} Data from RESPECT-Mil enrolled cases from 01 Feb 2007 to 31 Aug 2009 (N = 2,548)

Care Facilitation & Depression Severity (PHQ-9)

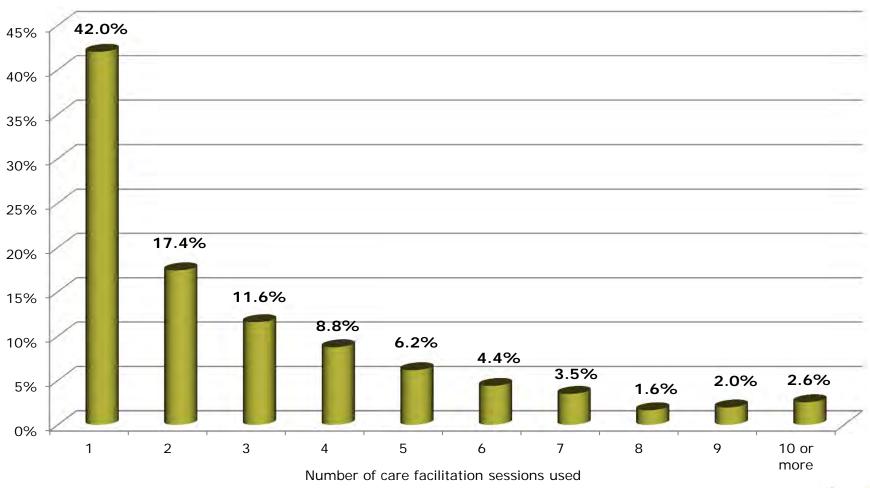
Number of facilitator visits associated with improvement



^{*} Data from RESPECT-Mil enrolled cases from 01 Feb 2007 to 31 Aug 2009 (N = 2,548)

RESPECT-Mil Facilitator Use

Only 20.6% have four or more facilitator contacts







Safety & Risk Management



- Visits associated with any suicidal ideation
- 1% of screened visits (7.6% of screen positive visits)
- 27% of visits involving suicidal ideation are rated by provider as intermediate or high risk ("non-low risk")
- Frequent "save" anecdotes

Safety & Risk Management



- Visits associated with any suicidal ideation
- Appropriate risk assessment
 - 99.4% of screened positive visits
- Appropriate risk assessment
 - 99.9% of screened visits

Dispositions



66% assistance rate accept/[accept + decline]

3% of all visits

involve recognition & assistance for previously unrecognized mental health needs

Findings to Date



- Often concerns about getting started
- Once started, approach is acceptable and feasible for both Soldiers and providers
- Enrolled soldiers show clinical improvement
- Identifying & referring Soldiers with previously unrecognized and unmet needs
- Enhanced safety and risk assessment capabilities

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Challenges & Road Ahead



- Intercalation with Patient Centered Medical Home
- Web-based training ongoing http://www.pdhealth.mil/respect-mil.asp
- FIRST-STEPS performance reporting
- Alcohol SBIRT demonstration in preparation
- REHIP triservice demonstration of a "blended" model
- STEPS-UP Trial a 5-year, 18-clinic controlled trial (n=1500) intervention is blended + centralized care management + stepped psychosocial modalities

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Review of Findings to Date



- Often concerns about getting started; once started the approach is feasible and acceptable
- Identifying & referring patients with previously unrecognized and unmet needs
- Clinical improvement is related to use of care facilitation
- Only ~20% reach 4 facilitator visits (~5 months)
- Most sites lack accessible evidence-based psychosocial therapies

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RESPECT-Mil Central

Implementation Team

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Behavioral Health Proponent

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Professor of Medicine, Duke University & Durham VA

Kurt Kroenke, MD

Professor of Medicine, Indiana University & Regenstrief Institute





National Academy Press. 1999; pp. 173-212

Population and Need-Based Prevention of Unexplained Physical Symptoms in the Community

Charles C. Engel, and Wayne Kato



PHILOSOPHICAL TRANSACTIONS OF THE ROYAL SOCIETY

doi:10.098/rstb.2006.1829

Managing future and War Symanomes: interesting all estions and new models of care

Charles En 1,2,3, Renneth C. Hyams³ and Ken Scott⁴

Can W. President a Secol Could war Syndrome? It postforth a Based Health are Chronic Idiopathic Pain and Ladgue after War¹

Charles C. Engel^{a,b}, Ambereen Jaffer^b, Joyce Adkins^b, James R. Riddle^c, Roger Gibson^d

Advances in Psychosomatic Medicine 2004;25:102-22

Population-based health care: A model for restoring community health and productivity following terrorist attack

Charles C. Engel, Ambereen Jaffer, Joyce Adkins, Vivian Sheliga, David Cowan, and Wayne J. Katon

Terrorism and Disaster

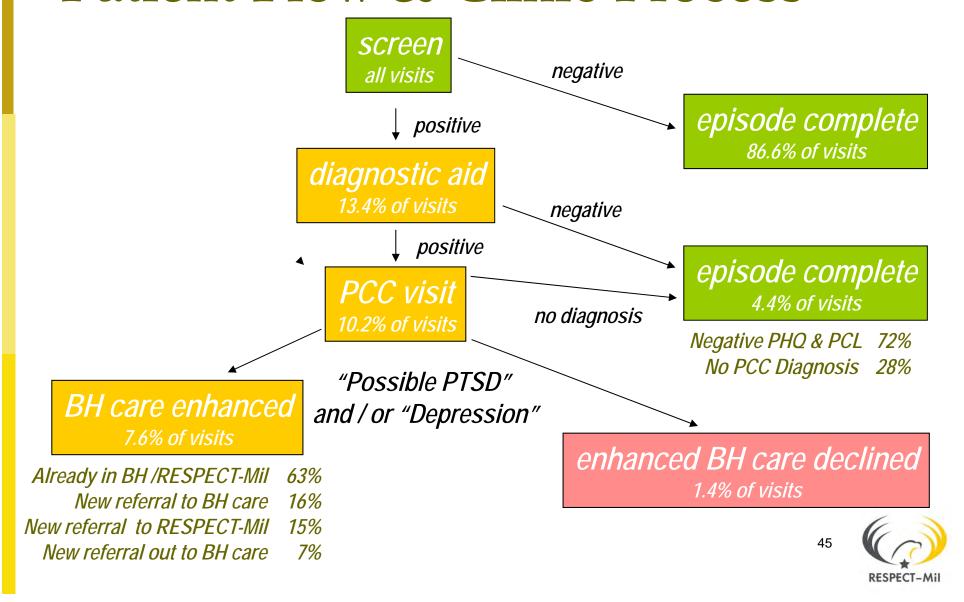
Individual and Community Mental Health Interventions

Robert J. Ursano

Carol S. Fullerton

Ann E. Norwood

Patient Flow & Clinic Process



Time & Workload

component % visits estimated time / visit

All clinic patients 100.0% 2 minutes medic time

Screen positive 13.4% 3 minutes medic time

Diagnosis 10.2% 10 minutes clinician time

Suicidality 0.7% 25 minutes clinician time

Total Estimated Time Per Visit

 $Medic = 2 + (0.134 \times 3) = 2.4 \text{ min.}$

Provider = (0.102 x 10) + (0.007 x 25) = 1.2 min



Creating Efficiencies

~ 90% of visits require NO added provider time

~ 84% of added clinician time is for the 0.7% of visits at highest risk

